ALAMEDA COUNTY EMPLOYEES' RETIREMENT ASSOCIATION
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December 5, 2012

To: Members of the Operations Committee

From: Elizabeth Rogers, Chair

Subject: Summary of the December 5, 2012 Operations Committee Meeting

Operations Committee Chair Elizabeth Rogers called the December 5, 2012 Operations Committee Meeting to order at 9:20 a.m. Committee members present were Elizabeth Rogers, Chair, and Liz Koppenhaver. The other Board members present were Dale Amaral, Annette Cain-Barnes, George Dewey, George Wood, and alternate members David Safer and Darryl Walker.

Chair