



**ALAMEDA COUNTY EMPLOYEES' RETIREMENT ASSOCIATION  
BOARD OF RETIREMENT – OFF-SITE  
Wente Conference Center  
5050 Arroyo Road, Livermore, CA 94550**

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**Thursday, October 27, 2011  
8:30 am**

**A G E N D A**

1. Call to order and roll call
2. Informational presentations
3. Review of the Budget and Strategic Business Plan
4. Future Off-sites planning discussion